

**Task and Finish Specification**  
**To develop a joint Infrastructure Delivery Plan (IDP) and oversee it's implementation**

Accountable Organisation	Tamworth Borough Council
Descriptive Title	To develop a joint Infrastructure Delivery Plan (IDP) and oversee it's implementation
Statement of purpose	<p>An IDP is essential for Local Authorities and their partners to enable them to fulfil their place shaping role and create sustainable communities.</p> <p>A project is needed to address the following issues:</p> <ul style="list-style-type: none"> <li>• buy in and wider understanding of the Local Development Framework, the Core Strategy and the Infrastructure Delivery Plan</li> <li>• achieve an integrated approach to identification of existing and planned service provision to justify the deliverability of the Core Strategy</li> <li>• assist the delivery of service priorities through allocation of sites and secure developer contributions</li> <li>• to identify what needs to be delivered, where, when, by whom and how</li> </ul>
Background	<p>Officer Group has previously taken on the role of linking to the LDF; however it has not been fully understood or given the priority it needs.</p> <p>Public sector assets work has been led by Chris Smailes which was well attended by the wider partnership.</p>
Objectives	<ul style="list-style-type: none"> <li>• Board to consider draft IDP (attached) and agree to identify infrastructure requirements of their respective organisations by the end of October 2011 and opportunities for co-location and efficiencies.</li> <li>• Initial IDP completed by December for submission with the Core Strategy</li> <li>• Completion and adoption of the Core Strategy by December 2012</li> <li>• Successful partnership approach to the Core Strategy and Infrastructure Delivery plan</li> <li>• Continuous and on-going buy in</li> <li>• To inform service strategies and decisions on delivery of infrastructure in a coordinated manner including any asset management strategies</li> <li>• Improve joined up service delivery</li> <li>• Assist with securing funding</li> </ul>
Business Case	<p>Demonstrates that running this project will produce a net benefit to the council's priorities</p> <p>The business case is</p>

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	<ul style="list-style-type: none"> <li>• The IDP is part of a statutory document and has to be completed. If not, a Core Strategy will not be in place and decisions on where, when and the quantum of development will be taken out of local hands where the default answer will be yes. This would lead to unplanned unsustainable development which places a greater burden on services and existing infrastructure and fails to deliver new.</li> <li>• The IDP will inform partner decisions on service and infrastructure provision and enable coordinated decisions which make best use of resources to be taken. For example, co-location of services.</li> <li>• The IDP will inform the evidence base for the Community Infrastructure Levy that will be used to help deliver part of the infrastructure required. It is estimated that there is potential to collect £5m up to 2026. Without the IDP there is little chance of getting CIL in place and this potential income will be missed and infrastructure will not be delivered.</li> </ul>
Implications for other work streams	<ul style="list-style-type: none"> <li>• Link to delivering good quality, suitable and affordable housing in sustainable locations (link to LIP)</li> <li>• Vital for delivery of CIL</li> <li>• Link to enterprise and job creation and the LEP</li> <li>• Link to health (commissioning)</li> </ul>
Measures of Success	<ul style="list-style-type: none"> <li>• Completed and fully engaged partnership approach to the Core Strategy</li> <li>• Buy in from all partners and commitment to the Infrastructure Delivery Plan and approved by TSP Board</li> <li>• Core Strategy found sound by Planning Inspector and Secretary of State</li> </ul>
Sponsor/ Champion on TSP Mandate	<p>Tony Goodwin</p> <p>TSP board</p>

Physical Infrastructure Required	Driver	Scheme / Location	Outcome / Impact	Lead and Delivery Agencies	Cost	Phasing	Core Strategy Policy	Budget / Funding Provision	Notes
Transport – Cycling & Walking									
Cycle links	Encourage people to lead more sustainable lifestyles and reduce traffic congestion by addressing gaps in current provision, improvements to existing provision and new links for new development (see Neil Mason)	Town centre / retail park links	Improved surface treatment and / or lighting and / or signage, to town centre	<b>Staffordshire County Council</b> Developer Contributions	unknown	2006-2011 2011-2016		Funded through developer contributions, payable upon commencement	£116,832 has been secured through the Royal London and Aucott developments towards enhancements to pedestrian and cycle links
		Anker Valley – Ashby Road	Links to railway station, town centre and education	<b>Staffordshire County Council</b> Developer Contributions	£1m (new foot / cycle bridges over WCML and Nottingham line)	2011-2016 2016-2021		Funded through Anker Valley development	
		Post 16 Academy	Improved street lighting, cycle facilities	<b>Staffordshire County Council</b> Developer Contributions	unknown	2006-2011		Funded through developer contributions	
		Borough wide links	More comprehensive cycle network linking residential areas to the town centre and employment areas	<b>Staffordshire County Council</b> Developer Contributions	unknown			LTP and developer contributions	
Pedestrian Links	Encourage people to lead more sustainable lifestyles and reduce traffic congestion by addressing gaps in current provision, improvements to existing provision and new links for new development	Puffin Crossing facility on Ventura Park Road		<b>Staffordshire County Council</b> Developer Contributions	unknown	2006-2011 2011-2016		Funded through developer contributions, payable upon commencement	Currently under construction
		Toucan Crossing facility on Sainsburys Roundabout		<b>Staffordshire County Council</b> Developer Contributions		2006-2011 2011-2016		Funded through developer contributions, payable upon commencement	Currently under construction
		Footway improvements on Ventura Park Road		<b>Staffordshire County Council</b> Developer Contributions		2006-2011 2011-2016		Funded through developer contributions, payable upon commencement	
		Town centre / retail park links	Town Centre Regeneration	<b>Tamworth Borough Council</b> Staffordshire County Council,	unknown	2011-2016			

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				Developer Contributions, Private Sector Funding					
		Town Centre / Leisure Zone link	New bridge Enhanced route						
		Improved access to River frontage in town centre	Waterside trail New paths and street furniture, signage Waterside trail	<b>Tamworth Borough Council</b> Environment Agency	£200,000	2011-2016			
		Post 16 Academy	Improved street lighting, pedestrian access	<b>Staffordshire County Council</b> Developer Contributions	unknown	2006-2011		Funded through developer contributions	
		Anker Valley – Ashby Road	Links to railway station, town centre and education	<b>Staffordshire County Council</b> Developer Contributions	£1m (new foot / cycle bridges over WCML and Nottingham line)	2011-2016 2016-2021		Funded through Anker Valley development	
Transport - Rail	“Significant travel flows between Tamworth corridor and Birmingham but rail is not well placed to accommodate these at present. The route is on a major regeneration corridor and there is significant opportunity for a better rail service to act as a catalyst for development” (West Midlands Rail Development Plan)	Dedicated local rail service to Birmingham	Diversion of private car users commuting to Birmingham to Rail use	<b>Network Rail / London Midland</b>	unknown	2011-2016			
		Tamworth Station Car Parking capacity increases	Diversion of private car users commuting to Birmingham to Rail use	<b>Network Rail / London Midland</b>	unknown	2006 - 2011			Complete
		Platform lengthening and station improvements at Wilnecote		<b>Network Rail</b>	unknown	2006 – 2011 2011 - 2016			
		Turnback siding and crossover at Tamworth	To enable dedicated local service, increasing the % of commuters travelling by public transport	<b>Network Rail</b>	Unknown	2011 - 2016			

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		Tamworth Station improvements		<b>Network Rail / London Midland</b>	Unknown	2006 - 2011		Identified in the National Stations Improvement Programme. Start expected on site Summer 2010	
		Camp Hill Chord line	Increase in capacity to central Birmingham stations. Improved connectivity and new journey opportunities.	<b>Network Rail</b>	Unknown	2011-2016		Camp Hill lines chords in Network Rail SBP Route Plan April 2008 proposed strategy	
Bus Services	Improving accessibility. Reducing the impact of traffic (congestion, environment)	2 bus stops and shelters along Ventura Park Road	Reduce impact of new development on local and strategic highway network. Reduce congestion, improving bus journey times and reliability.	<b>Staffordshire County Council</b> Developer Contributions	£40,000	2006-2011 2011-2016		Funded through developer contributions, payable upon commencement	£40,000 secured through the Royal London and Aucott developments
		20 min Bus service to 'Cardinal Point' from town centre	Reduce impact of new development on local and strategic highway network. Reduce congestion, improving bus journey times and reliability.	<b>Staffordshire County Council</b> Developer Contributions	£90,000	2006-2011 2011-2016		Funded through developer contributions, payable upon commencement	£85,000 secured through the Royal London and Aucott developments
		Enhanced Passenger Information / Real Time Passenger Information	Increase attractiveness of Public Transport	<b>Staffordshire County Council</b>					County Council to advise on specifics
		Public Transport Partnership Route improvements	Commuter routes prioritised	<b>Staffordshire County Council</b>					County Council to advise on specifics
		Anker Valley	Extended Route 2 Service to new development	<b>Staffordshire County Council</b> Developer					

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				Contributions						
		Bus Depot Relocation	Available town centre regeneration site	<b>Arriva</b>	unknown	2011-2016		Private Sector led	Arriva have confirmed desire to relocate when suitable premises become available	
		Bus Station / interchange	Enhanced passenger facilities	<b>Staffordshire County Council</b> <b>Arriva</b>						
Canal		Enhanced management, access and interpretation		<b>British Waterways</b>	Unknown	-				
Highway Network	Reducing the impact of traffic (congestion, environment)	Jolly Sailor Roundabout Improvements	Reduce impact of new development on local and strategic highway network. Reduce congestion, improving bus journey times and reliability.	<b>Staffordshire County Council</b> Developer Contributions	Est £1m	2006-2011		Funded through developer contributions, payable upon commencement	Complete	
		Sainsbury's Roundabout Improvements	Reduce impact of new development on local and strategic highway network. Reduce congestion, improving bus journey times and reliability.	<b>Staffordshire County Council</b> Developer Contributions	Est £1m	2006-2011 2011-2016		Funded through developer contributions, payable upon commencement	Complete	
		5 finger posts (information direction signs) related to Cardinal Point s106		<b>Staffordshire County Council</b> Developer Contributions	Funded through developer contributions, payable upon commencement					
		A5(T) Junction Improvements at Stoneydelph / Mile Oak		<b>Highways Agency</b> Developer Contributions	Mile Oak: £1,349,230 Stoneydelph: £973,326					
		Ventura Park to Town Centre – Urban Traffic Control	Congestion managed, bus reliability improved							
		Anker Valley Local		<b>Staffordshire</b>	£11m				Funded through developer	

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		Transport Package - Anker Valley Link Road		<b>County Council,</b> Network Rail, Developer Contributions				contributions	
		Anker Valley Local Transport Package – Urban Traffic Control	Upper Gungate /Aldergate corridor improvements						
	Provide access	Dunstall Lane Link	Access to Employment Land achieved	<b>Private Sector</b>	unknown	2011-2016		Developer contributions	Planning Permission exists
Car Parking	Town Centre regeneration	Town Centre car park improvement, regeneration and rationalisation	Right type of parking available in the right places Land released for town centre uses Promotion of alternative forms of sustainable travel	<b>Tamworth Borough Council</b> Staffordshire County Council Private landowners	Unknown			Developer contributions	
		Improved Signage to town centre car parks	Reduce congestion Town centre regeneration	<b>Tamworth Borough Council</b> Staffordshire County Council Private landowners	Unknown				
Housing									
Regeneration Areas		Tinkers Green	Housing that better meets the needs of Tamworth residents Improved stock condition Improved health and educational Improved energy efficiency Reduction in social problems (i.e. ASB) & enhanced community involvement Effective utilisation of Council assets to	<b>Tamworth Borough Council</b> Registered Providers HCA	To be determined as part of feasibility work	2011-2016			A feasibility study will be conducted that fully explores all options for development in the Tinkers Green area. The study will look at scenarios that deliver the right mix / type of housing to meet identified need, potential investment requirements & explore the wider regeneration of the area to include benefits to the local economy, improvement to the physical / social environment & improved health outcomes for residents

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			maximise social & economic benefits of regeneration activity						
		Kerria	Housing that better meets the needs of Tamworth residents Improved stock condition Improved health and educational Improved energy efficiency Reduction in social problems (i.e. ASB) & enhanced community involvement Effective utilisation of Council assets to maximise social & economic benefits of regeneration activity	<b>Tamworth Borough Council</b> Registered Providers HCA	To be determined as key element of feasibility study	2011-2016			A feasibility study will be conducted that fully explores all options for development in the Tinkers Green area. The study will look at scenarios that deliver the right mix / type of housing to meet identified need, potential investment requirements & explore the wider regeneration of the area to include benefits to the local economy, improvement to the physical / social environment & improved health outcomes for residents
		Garage Sites	Increased levels of Affordable Housing Reduction in social problems (i.e. ASB) & enhanced community involvement Effective utilisation of Council assets to maximise social & economic benefits of regeneration activity	<b>Tamworth Borough Council</b> Registered Providers HCA	Investment requirement to be identified once all sites to go forward have been agreed	2011-2016			Work is currently underway to determine which sites will be developed as affordable housing. Proposed numbers are expected to decrease once relevant site investigations have been completed. HCA to be invited to support & assist in delivery on those site to go forward for development.
Town Centre housing	Increase vitality and viability	Town Centre	Increased housing provision to meet variety of identified need Bringing empty properties back into use / energy efficiency improvements Housing contribution to mixed use, more	<b>Tamworth Borough Council</b> Registered Providers HCA		2011-2016			

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			vibrant town centre						
Town Centre Public Realm		Gateways College Campus Train Station South East Ladybridge Lichfield Street	Improved legibility to town centre Redevelopment / Investment of public and private development sites Reconfigured Upper Gungate bridge link Reconfigured Pedestrian priority junction outside station to improve links to town centre Downgraded highways infrastructure minimised street clutter, maximised pedestrian movement and increase visibility of key strategic movement corridors						
		Corridors Upper Gungate Victoria Road Bolebridge Street Ladybridge Lichfield Street	Investigate widened footpaths, cycle paths, pedestrian priority crossings, signage and adopting a constraint palette of materials and street furniture. Improved town centre links encouraging increased footfall Dedicated cycle links Improved lighting Improve crossing facilities/subway potential for riverside route						
		Pedestrian Signage							
		Vehicle Signage							
		Street Furniture							

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		(bins, benches, planters etc)							
		Lighting							
		Library / Civic Space & St Editha Square							
		Town Hall							
		'Quarters'							
		Trails							
		River frontage							
		Market Improvements							
Public Realm improvements	Open space study found poor quality / low value spaces	Kerria Ellerbeck Exley Caledonia	Enhanced planting, materials, lighting, street furniture leading to improved sense of place						

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Green Infrastructure Required	Driver	Scheme / Location	Outcome / Impact	Lead and Delivery Agencies	Cost	Phasing	Core Strategy Policy	Budget / Funding Provision	Notes
Increase in quantity & quality of open spaces	To mitigate deficiencies of good quality open spaces identified in open space assessment in North and North East analysis areas	Wigginton Park – enhanced facilities	Increase the amount of good quality open space	<b>Tamworth Borough Council</b>					
		Kerria / Glascote Road open space (north East analysis area)	Increase the amount of good quality open space	<b>Tamworth Borough Council</b>					
	Provision of new open space linked to new development	Borough Wide Anker Valley		<b>Developers</b>	Dependant on scheme	Dependant on scheme		Developer Contributions	
	Lack of urban park in eastern side of town (south east, east and north east analysis areas)	Bumpy / Kettlebrook Lakes	Formation of linear urban park Footpath, access improvements, facility improvements (inc bins, benches, dog bins, interpretation, signage), lighting,	<b>Tamworth Borough Council</b>		2011-2016		Funded through SWT 'Wild About Tamworth' Team, Developer Contributions	
	To mitigate deficiency in semi-natural open space	Wigginton Park – establish LNR (North analysis area)	Increased semi-natural habitats Increased biodiversity	<b>Staffordshire Wildlife Trust Tamworth Borough Council</b>		2011-2016		Funded through SWT 'Wild About Tamworth' Team, Developer Contributions	
		Broad Meadow – establish LNR (mid-west analysis area)	Increased semi-natural habitats Increased biodiversity	<b>Staffordshire Wildlife Trust Tamworth Borough Council</b>		2011-2016		Funded through SWT 'Wild About Tamworth' Team, Developer Contributions	
		Bumpy – establish LNR (East analysis area)	Increased semi-natural habitats Increased biodiversity	<b>Staffordshire Wildlife Trust Tamworth Borough Council</b>		2011-2016		Funded through SWT 'Wild About Tamworth' Team, Developer Contributions	
		Kerria / Glascote Road open space (North East analysis area)	Increased semi-natural habitats Increased biodiversity	<b>Staffordshire Wildlife Trust Tamworth Borough Council</b>		2011-2016		Funded through SWT 'Wild About Tamworth' Team, Developer Contributions	
		Provision of “Sites of Alternative	Broad meadow	Increased semi-natural habitats	<b>Staffordshire Wildlife Trust</b>		2011-2016		Funded through SWT 'Wild About

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	Natural Greenspace” (SANGS)		Increased biodiversity Reduced pressure on SAC	Tamworth Borough Council				Tamworth' Team, Developer Contributions		
	To maintain high levels of good quality open spaces accessible to majority of residents	Increased maintenance levels Borough Wide	Maintenance of open spaces to be of required standard to meet increased demands placed on space by development	<b>Tamworth Borough Council</b>	Dependant on scale of development				Funded through developer contributions	Recognised that development can place additional burden on existing open spaces and their maintenance.
		Increase and develop network of 'friends of' groups	2 new groups established, engagement with local people, raising involvement and knowledge of issues. Improved maintenance of areas	<b>Staffordshire Wildlife Trust</b>		2011-2016			Funded through SWT 'Wild About Tamworth' Team	
		Maintain conservation and engagement activity on existing LNR's	engagement with local people, raising involvement and knowledge of issues. Improved maintenance of areas. maximised potential for health and social benefits.	<b>Staffordshire Wildlife Trust</b>		2006-2011 2011-2016			Funded through SWT 'Wild About Tamworth' Team	
		Wild About Tamworth annual event	Raised awareness, increased number of volunteers	<b>Staffordshire Wildlife Trust</b> Tamworth Borough Council		2006-2011 2011-2016			Funded through SWT 'Wild About Tamworth' Team	
		Environmental Education	Increased access for schools to LNR, improved interpretation at open spaces	<b>Staffordshire Wildlife Trust</b> Tamworth Borough Council		2006-2011 2011-2016			Funded through SWT 'Wild About Tamworth' Team, Tamworth Borough Council, Developer contributions	
Increase in quantity of play spaces	To address deficiencies of play spaces in the	Fontenaye Road / Buckingham Road area (north analysis)	Increased facilities for relevant age groups	<b>Tamworth Borough Council</b>						



Social & Community Infrastructure Required	Driver	Scheme / Location	Outcome / Impact	Lead and Delivery Agencies	Cost	Phasing	Core Strategy Policy	Budget / Funding Provision	Notes
		Indoor / Outdoor Study Conclusions?							
Sport and Leisure		BMX Track	Regional BMX Track		£200,000				
Culture		Assembly Rooms							
		Castle - HLF							
Health and Wellbeing	Meeting identified need to support improving health and wellbeing of residents. See Indoor / Outdoor Sports Study	Tamworth Wellbeing Centre	Improve health / wellbeing	<b>Tamworth Borough Council</b> County Council Developer contributions					
		Health Centres / GP Surgeries <b>South Staffs PCT / SCC to advise further</b>							
<b>COMMUNITY SERVICES</b>									
Fire Stations	Improve emergency response times Reduce risk of fire	2 new community fire stations (Belgrave and Lichfield Street)	2 new stations. Improved community access to facilities. Improved knowledge and understanding of issues	<b>Staffordshire Fire</b>	£46m for wider programme	2006-2011 2011-2016		PFI - secured	Expected completion and fully operational 2012
Ambulance									
Police	Address crime and fear of crime	Restructure / relocate existing Police facilities in town		<b>Staffordshire Police</b>	Unknown	Unknown		Unknown	Police expect in Plan period that some alteration or restructuring of existing facilities may be required to respond to changing demands upon resources
		Anker Valley Community Centre							

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Cemeteries / Crematoria		Extension to Wigginton Park Cemetery							
Education – Nursery and Pre-school				<b>Staffordshire County Council</b>					
Education – Primary		New 1.5 form of entry (FE) Primary school which consists of 315 Reception to Year 6 places and relevant nursery provision, approx site size: 15,100m².		<b>Staffordshire County Council</b> Developer contributions	£5.2m	2011-2016 2016-2021		Developer contributions	
		Depending on scale, location and timing of new development extensions to existing schools may be necessary – <b>Staffordshire County Council to advise further</b>		<b>Staffordshire County Council</b> Developer contributions				Developer Contributions may be required where roll numbers increase as result of development	
Education - Secondary		Extension to Rawletts to accommodate Anker valley development 175 places		<b>Staffordshire County Council</b> Developer contributions	£3m	2011-2016 2016-2021		Developer contributions	
		Depending on scale, location and timing of new development extensions to existing schools may be necessary – <b>Staffordshire County Council to advise further</b>		<b>Staffordshire County Council</b> Developer contributions					
Further / High		<b>College to advise</b>							

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Education		<b>further</b>							
Employment		Job advice / support							
		Training and skills development							
		Voluntary and Community Work							
	Provide a stable and nurturing environment with office facilities for start up businesses and social enterprises. Provision of conference / meeting place	Business Incubation Units & meeting space town centre / college / Amington Industrial Estate depending on site availability			£500,000 - £1m depending on scale		2011-2016		
Childrens Services		Youth Centre							
Water Resources and Supply		Some off-site water mains infrastructure will be required		<b>Severn Trent Water Ltd, South Staffs Water</b> Developer contributions	Unknown	unknown			Dependant on level of growth
		New booster pump at Glascote booster station		<b>South Staffs Water</b>	unknown	Unknown			Dependant on level of growth
		Use of Warton Groundwater Unit for further water extraction		South Staffs Water	unknown	unknown			
Waste water collection and treatment		Improvements may be required to increase capacity within the mains / pumping stations		<b>Severn Trent Water Ltd</b>					
Surface Water Drainage		Implementation of Sustainable Drainage Systems techniques in new development		<b>Staffordshire County Council</b> Tamworth Borough Council Developer contributions					
Flood Defences		New flood	New flood	<b>Environment</b>	Unknown	2011-2016	The River		

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		defences at Fazeley (Mayfair Drive and Brook End), new embankment at Lichfield Road	defences leading to reduced risk of flooding	<b>Agency</b>			Tame Flood Risk management Strategy contained several projects to reduce the risk of flooding and was subject to public consultation in 2009. An action plan with priorities is expected 2010.		
		Investigation of flooding and Flood protection works to Birmingham Fazeley Canal	Reduced flooding from River Tame	<b>British Waterways / Environment Agency</b>	Unknown	2016-2026			
		Household Waste Recycling Station		<b>Warwickshire County Council</b>	Unknown	2011-2016			Planning Permission exists for site. Linked into expansion of Birch Coppice.
<b>Energy</b>									
Transmission and distribution system for electricity		None identified but upgrading, renewal, extension to network and substations may be required		Electricity Providers	Unknown				
Transmission and distribution system for gas		None identified but upgrading, renewal and extension to gas networks may be required		Gas providers	Unknowns				
Renewable Energy Generation		Possible opportunities for renewable energy		Private sector / commercial energy companies					

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		generation have been identified in the Staffordshire Renewable / Low Carbon Energy Study							

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